US Army Sustainment Command

"On The Line Today"

MG Jerome Johnson
Commanding

Army Field Support Comma

15 May 2006

Army Field Support Comman

Mission: Integrates AMC logistics; provide joint munitions to COCOMs in War and Peace.

AFSC Yesterday

CORE FOCUS

Joint Munitions: Assure munitions readiness; dedicated professionals providing acquisition support, industrial capability, and logistics support to the joint services and allies. Manufacture, procure, store, distribute, and demilitarize muniti

62% Contracted

Field Support: Identifies& resolves technical and sustainment issues & mitigates materiel readiness proble for COCOMs

AFSB Commanders, LSE Comman
AMC Equipment LARs from LCMCs
AFSC Log Mgt Spec & Supply LARs

39% Contracted

Horizontal coordinator & integrator of national capabili

Army Prepositioned Stocks:

Provides power projection equipment for COCOM, Disaster Relief and Humanitarian Aid

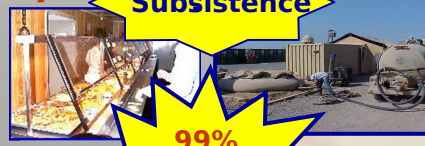
Afloat *and* *Land-Based*

83% Contracted

Logistics Civil Augmentation Program (LOGCAP)

Construction

Subsistence



99% Contracted

"Using contractors in p military force structure

Maintenance

Supply & Distribution

The Global Magnitude: AFSC's global logistics mission is located in 17 Countries, 28 States, Diego Garcia, & Guam/Saipan. It has a diverse workforce of 186 military, 6052

Army Sustainment Command

Toda
y

Mission: Provide CSS capability to Soldiers in CONUS and COCOMs; assure expeditionary war-fighting readiness; leverage National logistics to transforming Army at war.

Field Support: Identifies and resolves technical and sustainment issues and mitigates materiel readiness problems for t[illegible]COMs.

39% Contracted

AFSB Commanders; LSE Commanders

AMC LCMC Equipment LARs, LMSs and SLARs

orizontal coordinator & integrator of national capabilitie

Army Prepositioned Stocks: Provides power projection platforms for COCOMS, Disaster Relief and Humanitarian Aid.

Afloat and La[illegible]Based

83% Contracted

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Subsistence

"Using contractors in place of military force structure"

Maintenance

Supply & Distribution

Army Sustainment: Train, equip, dep[illegible] organic CSS units and modular formati[illegible]

ARFORGEN Support

Equipment Management

Backup to Homeland Defense

STRATEGIC | OPERATIONAL | TACTICAL

POISED TO SUPPORT A JOINT EXPEDITIONARY FORCE

Army Field Support Brigade (AFSB) Presence

COL [illegible]
402nd AFSB
ANACONDA, IRAQ

COL (P) Xavier Lobeto
405th AFSB
SECKENHEIM, GE

COL Rocky Easter
404th AFSB
FT. LEWIS, WA

[illegible] Rafferty
AMC FWD CONUS / EUROPE

BG Raymond Mason
AMC FWD SWA
KUWAIT

COL Charles Wilson
401st AFSB
QATAR

COL William Gibson
403rd AFSB
DAEGU, KOREA

COL Darryl Bradley
407th AFSB
FT. HOOD, TX

COL Douglas Glover
406th AFSB
FT. BRAGG, NC

The Real Power

Army Field Support Brigades

- Logistics Assistance Program
- Research Development Experimentation
- Acquisition, Logistics and Technology
- Contingency Contracting

Life Cycle Management Commands

AFSBs…Integrating Field Support with Acquisition, Logistics, and Technology

Contingency Contracting
PARC Locations

COL Anthony B. Bell
The America's

COL Victoria H. Diego-Allard
Europe

COL Jeffrey D. Willey
KOREA

COL Robert Kendrick
Kuwait

AMC
In Support Of OIF/OEF

AFSBn-IZ

TACOM, Balad
- AOA
  - HMWWV Service Center
- Team Armor Partnership
- Wheel Svc Center
- MHE Svc Center
- TARP
  - SARF
  - MPH

• CECOM, Balad-FireFinder FRA
- TYAD TIER III - (Balad, Tikrit)
- MSE & CHS2/3 – (Bagdad)
- C4ISR RSC - (Balad/Bagdad)
  - Harris - (AN/PRC 150)
  - ECUs
  - Demining
  - BFT/FBCB2 - (Anaconda/Balad)
- WARLOCK – (Balad/Bagdad)
- RSC 6 (MSE) (Balad/Bagdad)

• AMCOM, Balad
- AVCRAD North

AFSBn-AF

• CECOM, Bagram
- TYAD TIER III
- C4ISR RSC
- WARLOCK

• TACOM, Bagram
- AOA
- MPH

• AMCOM, Bagram
- AVCRAD

▪APS-5
▪RESET

AFSBn-LS

• TPE
• IPBO
• 22 PBO Offices
• 849K Accountable Lines
•$9.8B

Stryker BDRF

AFSBn-QA

•Patriot
•TACOM, Qatar
- TARP

• PM STRYKER
- STRYKER Battle Damage
▪ APS-5
▪ RESET

AFSBn-KU

• CECOM, Arifjan
- TYAD TIER III
- C4ISR Regional Support Center (RSC)
THALES (AN/PRC-148)
  - Generators
  - ECUs
  - Harris (AN/PRC 150)

• TACOM, Arifjan
- FRA/AOA
- RTCH Rpr
- HMMVW TWV Refurb
- TARP
- MPH

• AMCOM, Arifjan
- AVCRAD
▪ APS-5
▪ RESET

Army Prepositioned Stocks

APS Unit Set

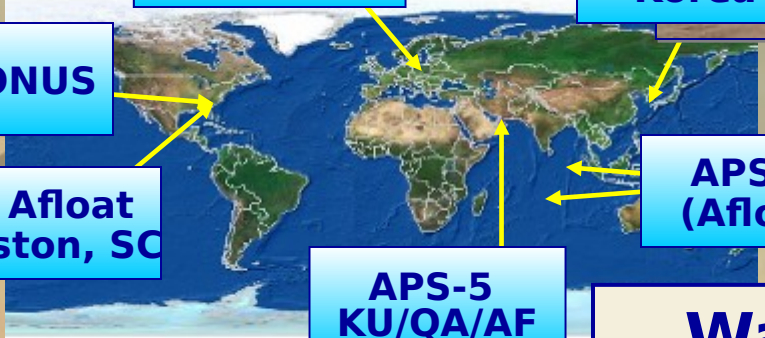
8-Bde (5-Combat/3-CSS)
3-Afloat in AOR
5-Bde Land Based
(Kuwait, Korea)
CS/CSS, Medical +
Water

APS Sustainment

APS-2 Europe

APS-4 NEA Korea

APS-1 CONUS



APS-3 (Afloat)

APS-3 Afloat Charleston, SC

APS-5 KU/QA/AF

2-Tactical Command Posts
Land Based
(Kuwait/Korea)

APS Operational

Over 182K Pieces of Equipment Auth in Unit Sets

14 Operational Projects
(121 Project Codes)
$2.4B Total Dollar Value Authorized

War Reserve Stock US Owned –

Support to Operation Iraqi Freedom ~

APS supported Combatant Commander's combat operations

APS Issued for OIF – 218 APS U[illegible]

- **10,581 Pieces of Rolling Stock**
- **2,552 Sets, Kits, and Outfits**
- **63,321 Medical Supply Class VIII Iten[illegible]**
- **671,021 Repair Parts Supply Class IX Items**
- **3,090 Containers**
- **1,500 Supplemental and Sustaining Issues**
- **Operational Projects… IPDS, WSS, EPW, Mortuary Affairs, Force Provider, Special Operations, Airfield matting, LAMS, Bridging**

After OIF, issued over 30,000 pieces of equipment since May 03 in role as Theater Sustainment Bn.

… we did well but we can do better!

The APS Way Ahead ~ What needs to be done

- **Fully fund sets (Sustainment, OPROJ, ASL / PLL)**
- **Modernize ~ to the level of the deploying force**
- **Build complete sets ~ minimal airlift, no sealift**
- **Target Sustainment Stocks to meet theater mission requirement**
- **Create a single maintenance contract for flexibility**

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rtfa[illegible]

LOGCAP
Logistics Civil Augmentation

The Army's Contingency Contracting Vehicle that Leverages Worldwide Corporate Resources to Bridge the Gap between Logistics Force Structure and Theater Logistics Requirements

Supply &

Maintena

Managing:

32 Force Provider Modules
88 DFACs
90 Base Camps / 31 FOBs
1 Detainee Camp
2 APODs
5 COM Sites
6 MND Sites
15 Ice Plants

LOGCAP FACTS

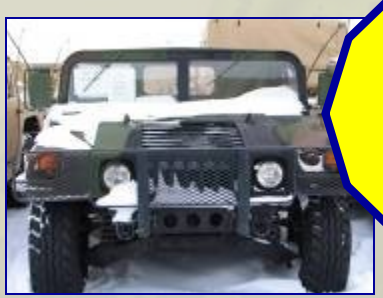
- Prepared more than 328M meals
- Washed more than 14.6M bundles of laundry
- Hosted more than 51M patrons at MWR (Morale, Welfare & Recreation) facilities
- Produced more than 3.5B gallons of potable water
- Transported more than 600M gallons of fuel
- Delivered more than 21M bags of mail
- Logged more than 100M miles transporting supplies and equipment for [illegible]ary (with more tha[illegible]650 trucks [illegible]d on any g[illegible])

48,828 contractors in 5 countries Iraq, Kuwait, Afghanistan, Djibouti, Republic of Georgia

Total Contract Value $17.29 B

"Using contractors in place of military force

AFSC to ASC ARFORGEN Transition is Underway

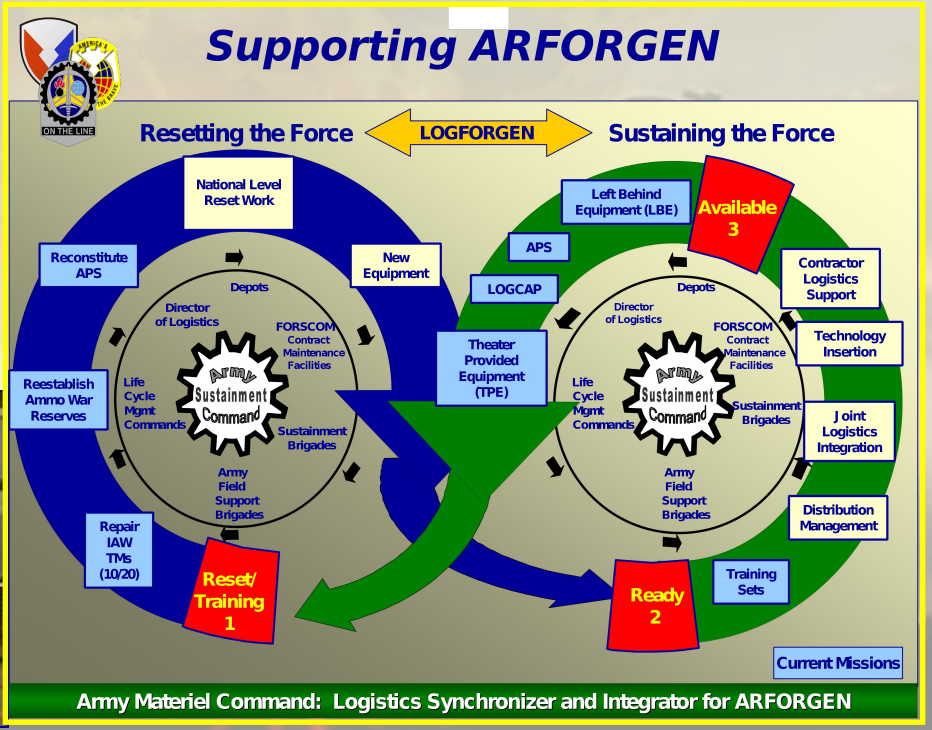


Moving out on New Missions; Continuing

Staying Flexible

climate

Realigning AFSC



Ongoing/Evolving ASC ARFORGEN Missions

- ✓ Left Behind Equipment (LBE)
- ✓ Property Accountability
- ✓ OPCON of FORSCOM Logistics Readiness Center
- ✓ Pre-Deployment Training Sets
- ✓ LAR Onsite Support-Transforming BLSTs
- ✓ AMC/IMA MOA Authorizing Prioritization of Workload
- ✓ National DMC Responsibilities
- ✓ RESET Coordination/Tracking
- ✓ Homeland Defense Planning
- ✓ Integrating DLA, LCMCs, other Sustainment Partners

Plus

Homeland Security

Left Behind Equipment

- ✓ **Established LBE team at AFSC**
- ✓ **AFSC Team, along with LCMCs and LOGSA, going to the Divisions**
- ✓ **LBE is a <u>division-specific program</u> tailored to meet the unique requirements of the Division, Post, Camp or Station.**
- ✓ **Team assists DIV and DOL or other service provider with the <u>execution of the Division Commanders intent</u> while following CORPS, FORSCOM and DA directives and policy**

Theater Property Accountability Mission

181 Personnel @ 16 Locations

Afghanistan

OEF PROPERTY

# HR	# Items	$ Value
216	55.8K	$507.5 M

Iraq and Kuwait

OIF PROPERTY

# HR	# Items	$ Value

Emerging Property Missions

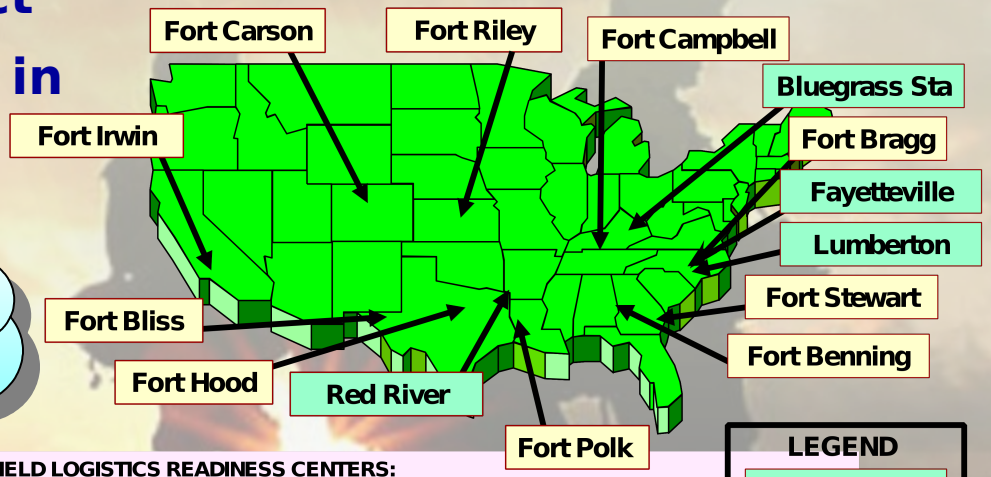
- SWA Retrograde Support
- CONUS Pre-Deployment
  - Training
  - Equipment
- CONUS Left Behind
  - Equipment

FORSCOM
Field Logistics Readiness Centers

- ✓ Readiness enhancement to senior mission Commander
- ✓ Field level maintenance
- ✓ Self-sustaining, fee for service
- ✓ No disruption to on-going contract work
- ✓ LOGJAMMS = legacy contract
- ✓ FIRST = new contract ; now in process

LR OPERATIONS

Field Logistics Readiness Centers (FLRC's)



OPCON 1 Apr 06

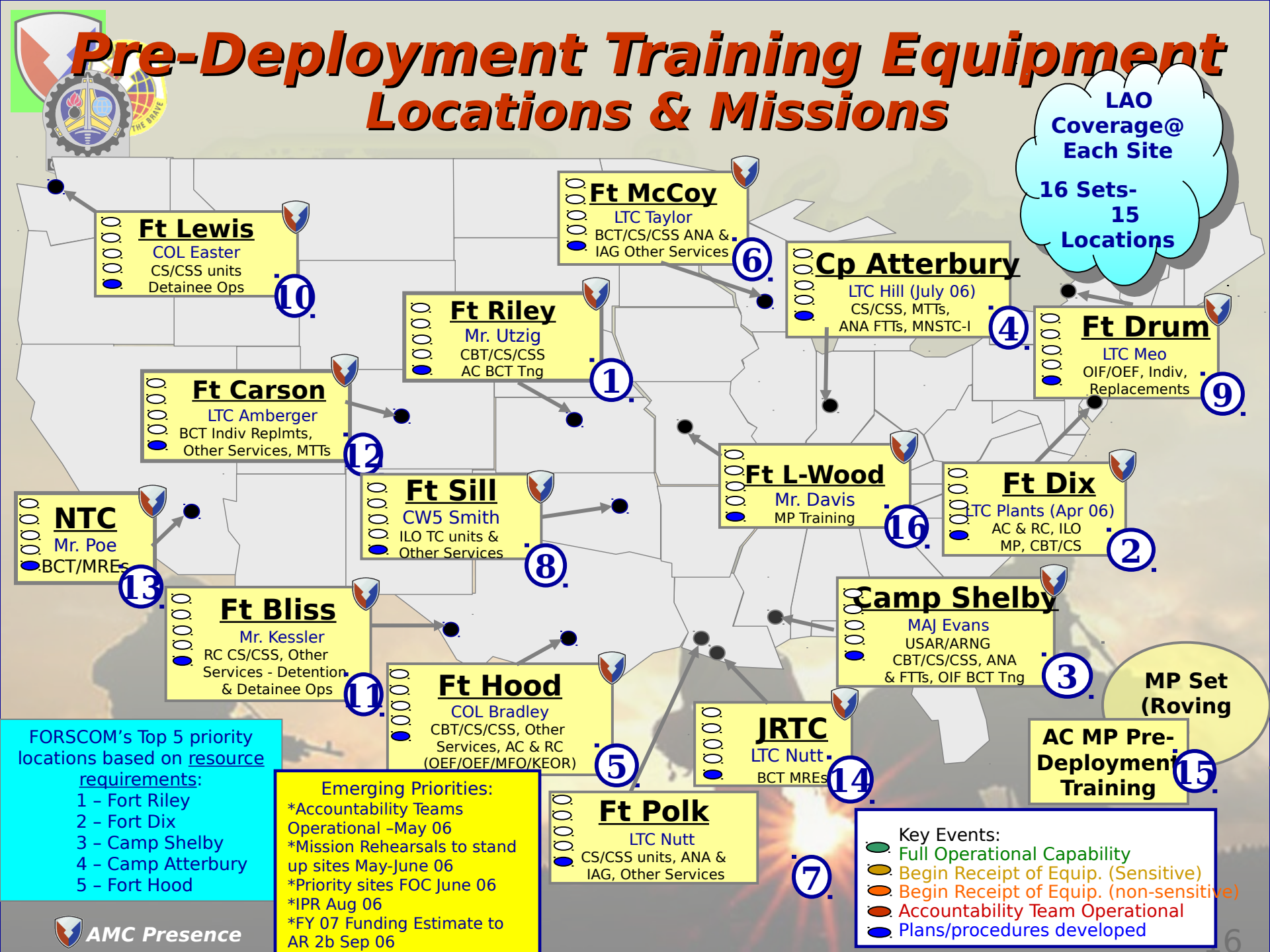
FIELD LOGISTICS READINESS CENTERS:

- DAC authorizations off local TDA's; salaries reimbursed from LR
- Repair and Return programs
- Reconstitution, LBE, and Modular Force honest broker between units
- Management oversight of Organizational Contract Augmentation Teams (OCAT).
- Partnering with AMC, DLA, or Civilian Contractors (MWO's, AoA)

LEGEND

- Leased Commercial Site
- On Post Facility

Pre-Deployment Training Equipment Locations & Missions



Distribution and Materiel Management

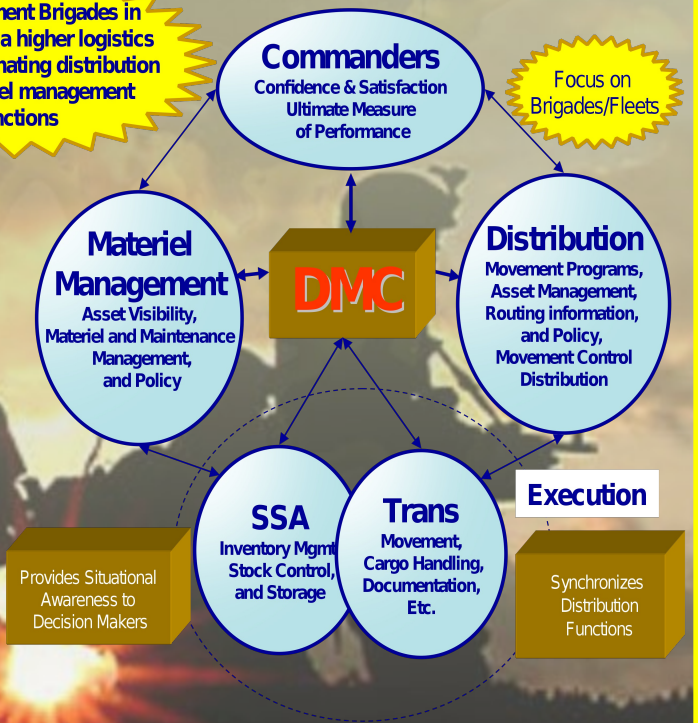
Not in the ASC Concept Plan, However moving to this mission…

…stribution and Materiel Management

Sustainment Brigades in CONUS need a higher logistics HQ for coordinating distribution And materiel management functions

Key Points

- *The DMC is responsible for managing theater distribution and exists at all levels [SC (T), SC (E) and Sustainment Brigade].*
- *Doctrinally, the Sustainment Brigade SPO coordinates with a SC(T) DMC … a similar relationship is needed in CONUS.*
- *As the Army transforms DISCOMs and COSCOMS, the material management function of the CONUS-based sustainment brigade must be supported by the ASC DMC.*
- *LOGSA via the CTASC will be the source for the logistics intelligence/ data necessary to perform the distribution management function. ASC, in concert with LOGSA, will develop customer data requirements to support timely and accurate info.*



oughts I want to leave you with…

- ✓ Personnel Resourcing
- ✓ Funding
- ✓ Roles and Responsibilities
- ✓ Information Management Tools
- ✓ Design of New Procedures/Staff Training

ASC growth limited to military

250 authorized fill priority to meet increased ASC mission

Immediate → O6 officers (CoS, DMC, Support Ops, G3)

2nd Tier → DMC personnel

Must be on-board by E-date for mission success

ASC is a real cultural shift … not a name change

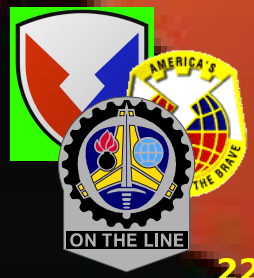
Operational focus supporting Army Modularity
Readiness oriented supporting ARFORGEN
Single management structure in the field

Army Sustainment Command

Building the Future

Improving the Force

Supporting the Fight



“Integrating National Level Support”
“Providing Strategic Logistics to